

SOUTHERN GOVERNORS' ASSOCIATION

*power
progress
possibilities*

2009 ANNUAL REPORT

09

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progress
possibilities*

ALABAMA | ARKANSAS | FLORIDA | GEORGIA | KENTUCKY | LOUISIANA



OKLAHOMA | PUERTO RICO | SOUTH CAROLINA | TENNESSEE |

Southern Governors' Association uses the power of connection, collaboration and communications in a bipartisan manner to solve regional problems, improve quality of life and secure an economically vibrant and prosperous American South.

| MARYLAND | MISSISSIPPI | MISSOURI | NORTH CAROLINA



TEXAS | U.S. VIRGIN ISLANDS | VIRGINIA | WEST VIRGINIA

REPORT FROM THE CHAIRMAN

09



The Southern Governors' Association (SGA) is a place where the region's Governors can come together to discuss difficult issues that affect each of us, and the American South. As Governors, we bring diverse perspectives and ideas to the table, sharing the talent and expertise of our home states to tackle challenges we share across the region. Throughout this year's discussion, we have found good ideas from Republican states and Democratic states, from urban centers and rural counties, in mountain communities and coastal areas. It has been my pleasure to serve as SGA's 2008-09 Chairman.

As Chairman, I have initiated a conversation on climate change and energy security. Climate change and energy security policy decisions — whether they're made at the federal level, state level or both — have tremendous implications for the region's future.

When SGA was founded in 1934, our economic challenges were seemingly insurmountable. Today, we've turned the South into arguably the most economically prosperous and diversified region in the country.

The South, and the nation as a whole, is now facing another period of significant economic crisis. Coupled with a controversial debate about how best to protect and preserve our environment, we're challenged with a critical need to revive our economic engines. These issues are not simple, and there are no silver bullets. However, Southern leaders have an important obligation to participate in the dialogue.

SGA has been carefully tracking federal climate change legislation, providing updates for Governors and their staff, and

It is my hope that these conversations represent just the beginning of the Southern region's efforts — at home and in Washington — to both protect our vast environmental resources and promote our economic well-being.



has set up a series of briefings with key Congressional staff. SGA also has created a new page on its Web site that houses information on climate and energy policy.

As part of the SGA climate initiative, the Center for Climate Strategies was commissioned to produce an economic analysis of a long list of state policy actions that Governors might consider, factoring in best and worst case scenarios into projected cost curves, while taking the current recession into account.

SGA also reached out to the Southern States Energy Board (SSEB), asking them to develop state profiles on climate change and energy, identifying the unique characteristics of each of our states, and outlining the significant strides our states are already taking in these policy areas.

And Southern Governors are preparing to have an even broader dialogue about climate change and energy security during our annual meeting in Williamsburg, Virginia. The agenda for this gathering was developed to support the region's

Governors in the further exploration of energy efficiency, smart grid technologies, the impact climate change could have on national security and other climate topics. It is my hope that these conversations represent just the beginning of the Southern region's efforts — at home and in Washington — to both protect our vast environmental resources and promote our economic well-being.

In closing, I'd like to thank the organizations and individuals who have made possible the work undertaken during my chairmanship. It has been my honor to work with the other member Governors of SGA, and I thank each of you for your collegiality and friendship. Together, we have continued the SGA legacy of growth and transformation.

I'm very pleased to have you all join me here in Virginia for a fun, interesting, and productive 2009 SGA Annual Meeting.

A handwritten signature in black ink, appearing to read 'Tim Kaine'.

Timothy M. Kaine
Governor of Virginia

MESSAGE FROM THE EXECUTIVE DIRECTOR

As SGA prepares to mark its 75th anniversary, the staff and I have spent a great deal of time exploring the concept of transformation as it applies to the Southern region, and more specifically, how the South has uniquely spearheaded and embraced significant change in so short a period while preserving the core strengths of its cultural identity.

In just a few short months, SGA will begin unveiling the story of the South's 75-year transformation to the globally influential region it is today through a never-before attempted collaboration with institutions throughout the region. Presented via a 1,000 square foot, museum-quality traveling exhibition to be installed in eight Southern state capitols over a 16-month period, this project will reflect the region's accomplishments — led by Governors, artists, community activists, writers, sports figures and everyday people — as witnessed through compelling aspects of our regional life, including the economy, environment, aerospace and national defense, civil rights, education and culture. Equally important, the exhibition is intended as a backdrop to foster dialogue about the transformations yet to come in the next 25 years. Titled *This Southern Century*, the exhibition will be supported by a wide range of programming at all of the installation sites, and a wiki-based Web site will provide the capacity to capture dialogue inspired by the project's content and serve as an on-going mecha-

nism to collect and present information about the South.

This important project will begin with a black tie gala celebration to be held 75 years to the day of the November 21, 1934, meeting between President Franklin Roosevelt and the five Southern Governors that ultimately led to the creation of SGA. True to our founding, the event will be held at Roosevelt's Little White House Historical Site in Warm Springs, Georgia. This truly will be a very special event for those with an interest in the South.

As SGA works to refine the details of this project, we also have been working on an internal transformation of our own. After decades of incorporation under the umbrella of the Council of State Governments (CSG) and being administratively recognized as one-half of CSG's Southern regional office, SGA has established a new independent organizational structure. As of July 1, 2009, SGA began functioning as an instrumentality of the states, and a full



transition of administrative services should be complete by the end of the 2010 fiscal year. In addition, SGA established a 501(c) (3) operating arm, which we have named SGA's Foundation for the American South.

With this new administrative structure, SGA member Governors and its corporate affiliates will have a direct financial relationship with SGA, and SGA will be better positioned to focus all of its energies on providing a bipartisan regional forum based on the priorities our member Governors identify. In addition, the creation of SGA's Foundation will offer significant flexibility for us to identify and pursue new resources and tools for the continued growth and prosperity of the American South, and to consider how best to support a growing network of individuals and institutions with financial, historical, cultural or other connections to the region. Much opportunity lies ahead for both SGA and its new Foundation, and we look forward to defining this next step in our own transformation.

While we keep an eye to the region's transformation, as well as our own organizational changes, we recognize our core value remains in facilitating bipartisan discussions about what is happening in the policy arena right now. Virginia Governor Kaine's Chairman's Initiative on climate change and energy security offered SGA an opportunity to support our Governors in a frank exchange

of views regarding their expectations and concerns about issues that will have huge implications on the region's future. As always, SGA has worked diligently to provide some clearly defined data analysis that, if nothing else, may provide some standardization to the information available to our Governors so they can be better prepared to make fully informed decisions. Our commitment to providing a balanced forum for all of our member Governors, as well as our private sector supporters, remains central to our efforts.

In closing, there are many, many people who make it possible for SGA to fulfill its mission: our member Governors, who remain committed to supporting and working in the SGA forum on so many challenging issues; our Corporate Affiliate Program (CAP) members, who offer great insight and perspective on the full range of economic and social issues facing the region; the many public and private institutions that offer financial support and substantive guidance — either formally or informally — to SGA's projects; the many members of our Governors' staff who serve as the day-to-day liaison for our organization; and of course, SGA's staff itself. I thank each of you for your contributions, your dedication and your friendship, and look forward to continuing our work together in 2010.

Diane Duff, Executive Director

FEDERAL LEGISLATIVE AND PROGRAMMATIC ACTIONS

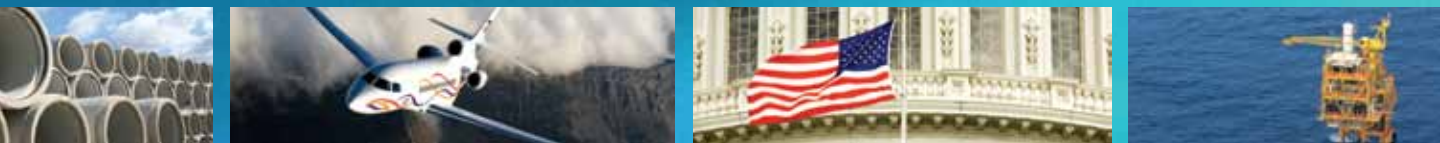


The past fiscal year witnessed an historic national election cycle, which brought dramatic changes to the national political dialogue. SGA continued to forward the region's interests and the Governors' priorities before the U.S. Congress, serving as a conduit of information between the state and federal levels of government, while also supporting regionally-based policy discussions in a number of key policy areas.

Climate Change and Energy Security Policy

The past year has seen intense debate in Washington over climate change and energy policy legislation, and although many of the critical issues remain to be resolved, most analysts predict landmark federal legislation will be passed during the 111th Congress. SGA has worked to keep Governors abreast of the federal policy debate. To provide a regular flow of information, SGA has prepared weekly reports on the developments occurring during congressional hearings, administrative rule-makings, relevant events and news conferences and other federal activities relating to climate and energy. SGA also held various briefings for Governors' staff on issues identified as of particular interest, such as renewable energy, increased fuel standards and EPA monitoring of greenhouse gas emissions. As the federal debate continues, SGA has

worked to provide Governors with information that will support their individual decision-making on state policies aimed at reducing carbon emissions and increasing our energy security. SGA commissioned The Center for Climate Strategies (CCS) to undertake an economic cost analysis of a wide variety of state policy options. Using publicly available data, the analysis will provide a benchmark against which Governors can measure the potential costs and economic impacts of a wide set of state-based policy actions. Recognizing that one of the biggest challenges of such a study is the reliability of the assumptions that serve as the basis of analysis, CCS has considered a range of assumptions regarding potential costs and impacts in an effort to reflect the broad range of perspectives held by SGA member Governors. Each Governor was provided with state specific information, and a regional aggregated report was made available for public release. SGA rec-



ognized this analysis as merely the beginning of a conversation that may be continued at each Governor's discretion, with more direct input from stakeholders within their respective states, so that more accurate data could be developed as needed. Funding for this work was made available by a number of foundations focused on climate change policy.

In addition, SGA asked the Southern States Energy Board (SSEB) to produce a report on our states' activities on climate change and energy. Although the Southern region has not endeavored to develop its own collective carbon reduction strategy, as has been attempted in other regions, Southern Governors have all undertaken a wide variety of initiatives that are more appropriate to their State's unique characteristics. The SSEB report provides some insight into these actions, and will support Governors' efforts to communicate their progress with the Congress, the Administration and other interested parties.

Achieving our Goals for Children's Health Insurance

Improving the State Children's Health Insurance Program (S-CHIP) so that it would better benefit Southern states has long been an SGA legislative priority. Congress passed the Children's Health Insurance

Program Reauthorization Act of 2009, bringing to a close the protracted debate over the reauthorization and expansion of S-CHIP. SGA was actively involved in advocating for Southern states throughout the reauthorization process, and our efforts to forward Governors' common goals resulted in some significant victories for our States' children's health programs.

Among SGA's most critical victories was language for:

- Improving the S-CHIP distribution formula
- Guaranteeing that states receive enough funding to cover all enrolled children
- Ensuring the accuracy of data
- Making children a priority within the program
- Streamlining premium assistance rules

Fighting for LIHEAP Program Equity

As energy prices skyrocketed in 2008, the inequities of the Low-Income Home Energy Assistance Program (LIHEAP) were more apparent than ever. Created in 1981 by Congress as a means to help low-income households with their energy bills, the program formula relies on a complicated set of archaic data, and the majority of available funds are released according to 1980 population statistics. Changes to the formula



made in 1984 set up a two-tier formula intended to allow warm weather states to receive funding equity as the overall funding levels increased over time. However, funding levels have not increased as anticipated; thus, the program continues to operate largely to the benefit of cold weather states, while significantly shortchanging Southern states where energy consumption is driven more by hot weather. According to the most recent available data, SGA states represent 37 percent of LIHEAP eligible families, but only receive 22 percent of the LIHEAP funds on average each year.

In FY09, Congress provided full funding for LIHEAP for the first time in the history of the program. Nonetheless, Congressional appropriators exacerbated the inequities of the program by raising the threshold at which funding would be distributed according to current statistical data. While all states received more energy assistance resources than they had in prior years due to the overall increase in LIHEAP funding, nearly \$370 million that should have been distributed to Southern states was diverted to states in cold-weather regions, where low-income populations have been shrinking.

SGA has continued to advocate a modification of the distribution formula so available funding is distributed equitably and con-

sistently among all states and territories, based on current information regarding the location and energy needs of eligible low-income households. Our position recommends changes that would allow the program to fulfill its intended purpose: to help meet the emergency energy assistance needs of low-income households. In other words, the energy usage associated with cooling in hot weather states should be treated equally with energy usage associated with heating in cold weather states.

SGA has continued its education campaign with our Southern Congressional delegation members to make sure they are aware of the significant flaws in the formula and are prepared to take action when legislative opportunities for fixing LIHEAP funding formula are available.

Making TANF Improvements an SGA Priority

This year, SGA expanded our legislative priorities to include promoting equity for Southern states in the Temporary Assistance to Needy Families (TANF) program, with the expectation of becoming involved in the TANF reauthorization debate that will unfold in 2010. TANF and the related TANF Supplementary Grants program give states and territories resources they need



to provide crucial services that make it possible for low-income parents to find and keep employment, support their families and contribute to society.

The TANF funding formula bases state allocations on past spending on eligible populations under the former Aid to Families with Dependent Children (AFDC) program. Unfortunately, due to disproportionately high levels of poverty in Southern states and the resulting scarcity of state resources, many Southern states' spending was historically lower than spending by states in other regions—resulting in Southern states receiving disproportionately low federal TANF resources. At the same time, all states are held to the same federal TANF participation requirements, which means that Southern states are required to meet the same standards as all states, albeit with fewer resources than other states receive. SGA supports restructuring the TANF block grant allocation formula so that state allocations would be based on each state's proportion of low-income children to the number of low-income children nationally.

Also of note is the TANF Supplemental Grants program, through which Congress recognized the flaws in the TANF block grant allocation formula that disadvantaged states with higher low-income

populations, including many in the South. Until Congress fixes the inequities in the TANF program's formula, SGA supports continuation of the TANF Supplemental Grants program and the expansion of that program to include states that currently receive lower than average TANF resources per low-income child.

Looking Ahead to Opportunities for Increasing Prosperity Across the South

As SGA begins its 75th Anniversary celebration, we continue to look for new opportunities to improve our region's quality of life and secure an economically vibrant and prosperous American South. SGA is consistently weighing in on various policy issues to ensure Southern states receive equity in federal programs across the board. In addition to pressing for improvements to programs like LIHEAP and TANF, SGA will advocate for Southern states as Congress turns to "big ticket" legislation such as health care reform and transportation funding. For 75 years, SGA has acted as a forum for Governors to come together to identify their common concerns and collaborate on solutions. As we move into the future, SGA will continue to serve this critical function and always will look ahead for opportunities to improve the lives of Southerners.



Throughout 2009, Southern Governors engaged in a number of important programs and initiatives designed to improve the quality of life for their citizens while enhancing the region’s national and international profile as a highly desirable location in which to work and live. Here are examples of how Southern Governors are addressing common state challenges, applying effective solutions and identifying new resources and tools for the continued growth and prosperity of their state and the region.

Economic Development

Improving the South’s Business Profile

This year, Georgia **Governor Sonny Perdue** welcomed the entire life sciences industry to Atlanta for the 2009 BIO Convention. The 15,000 attendees were able to see, first hand, Georgia’s focus on this sector, including the Georgia Bioscience Seed Fund to advance life sciences in the state — the first-ever seed capital and facilities funds focused specifically on the life sciences industry. The Governor also has placed an emphasis on improving life sciences education and workforce development in the biosciences.



GOVERNOR SONNY PERDUE



GOVERNOR LUIS FORTUÑO (RIGHT)



GOVERNOR BEV PERDUE

Puerto Rico **Governor Luis Fortuño** signed the most advanced public-private partnership legislation in the nation, creating the Public-Private Partnership Authority as the sole government power to authorize and oversee public-private partnerships in Puerto Rico. The law opens up new opportunities for investment in Puerto Rico's infrastructure and will help improve public services. The first 26 projects represent a total potential investment of nearly \$7 billion and the creation of more than 130,000 construction jobs.

As a result of Louisiana **Governor Bobby Jindal's** work to reform the state's ethics laws, the Center for Public Integrity (CPI)



GOVERNOR BOBBY JINDAL

now ranks Louisiana at the top of its latest legislative financial disclosure rankings. Previously, Louisiana was ranked 44th. The Center for Public Integrity said Louisiana's move from 44th to number one makes it the most improved state since they began the States of Disclosure project in 1999. Since enacted, the legislation has had a significant positive impact on Louisiana's economic development efforts.

North Carolina **Governor Bev Perdue** launched the JobsNOW initiative to help spur the state's economic recovery. JobsNOW coordinates the efforts of state agencies, local governments, and businesses to help citizens find a job, start or grow a business, launch a new career and identify government contracting opportunities. Governor Perdue also launched the "12 in 6" program, creating community college programs in 12 careers, each requiring less than six months to complete.

U.S. Virgin Islands **Governor John deJongh** established airline and cruise ship working groups in order to expand the tourism base in the U.S. Virgin Islands by increasing air and cruise travel to St. Croix and St. Thomas. The goal of both working groups is to



ensure that the U.S. Virgin Islands remains competitive as a travel destination, and requires the development and execution of a strategy through a partnership of private and public sector members. Tourism is the top industry in the U. S. Virgin Islands.

Education

Promoting and Protecting Programs that Work

Despite declining budgets in a slowed economy, Alabama **Governor Bob Riley**



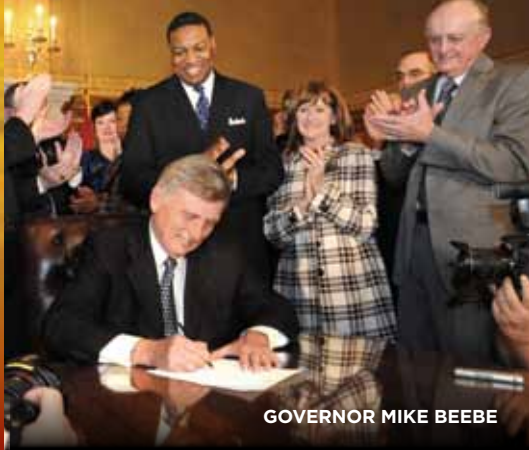
has protected funding for the critical education programs that have set Alabama apart for educational improvements in recent years, including ACCESS Distance Learning. This program reached a huge milestone in 2009: students at every high school in Alabama will be able

to take advantage of course offerings by both video teleconferencing and Web-based learning. Alabama is the only state in the nation to offer such options in every high school.

West Virginia **Governor Joe Manchin** believes that education, labor and economic development go hand-in-hand and is working hard to ensure that young people are developing the skills needed to meet the 21st century jobs being created in the state. He recently signed into law the "High-Technology Business Property Valuation Act" that will help West Virginia attract new high-tech business, and each month releases an Open for Business report that provides an economic development summary of what is happening in West Virginia.

Texas **Governor Rick Perry** became one of the first governors nationwide to pass legislation strengthening the state's education accountability system by holding schools directly accountable for graduating students college/career-ready, and ensuring high school graduation exams align with higher education expectations.





GOVERNOR MIKE BEEBE



GOVERNOR JAY NIXON



GOVERNOR BRAD HENRY

The legislation maintains that students graduate with 4 years of math and science, expands students' opportunities to take innovative career and technology courses aligned with college-ready standards, and provides parents/teachers with unprecedented access to student achievement data.

Arkansas **Governor Mike Beebe's** education platform featured a program to streamline state-funded scholarship programs to ensure that higher education is more accessible and affordable for all who seek a degree. To raise the educational standards in every Arkansas public school, Governor Beebe implemented an incentive program for schools that increase the number of students enrolled in Smart Core, Arkansas' college- and career-ready curriculum.

Missouri **Governor Jay Nixon** launched "Caring for Missourians," an initiative that will train Missouri students to enter high-demand, critical-need health care fields. Aimed at creating the next generation of medical professionals to meet the health care needs of tomorrow while helping to turn around the Missouri economy, "Caring for Missourians" provides each of the state's two- and four-year public colleges and universities with a specific grant to expand the capacity of their health career training programs.

Energy & Environment

Applying Smart Options for a Cleaner South

Oklahoma **Governor Brad Henry** proposed and helped pass legislation that directs state agencies to develop and implement energy efficiency and conservation plans. The effort to "green" state government buildings will save money and encourage private sector entities to follow suit. Governor Henry also signed legislation increasing the state vehicle fleet's usage of compressed natural gas (CNG), a less expensive, cleaner burning motor fuel.

In 2009, Mississippi **Governor Haley Barbour** announced the creation of the Mississippi Energy Policy Institute, a Momentum Mississippi initiative, to promote policies and a long-term strategy for developing energy resources within the state. Momentum Mississippi will engage a broad-based coalition from different energy sectors to join the Institute, which ultimately will be comprised of industry organizations, companies, colleges and universities focused on fostering Mississippi's potential as a reliable energy producer for America.



GOVERNOR HALEY BARBOUR



GOVERNOR MARTIN O'MALLEY



GOVERNOR MARK SANFORD

Under Maryland **Governor Martin O'Malley's** leadership, the state has become a national model for environmental stewardship and energy conservation. Maryland is at the forefront of Chesapeake and Coastal Bay cleanup efforts through Governor O'Malley's BayStat, GreenPrint and Smart, Green & Growing initiatives. And since taking office, Maryland has significantly increased its renewable energy portfolio standard and set one of the most ambitious greenhouse gas reduction goals in the nation of 25% by 2020.

Recognizing the implications that global climate change may have on the economy, environment and quality of life in South Carolina, **Governor Mark Sanford** established the South Carolina Climate, Energy & Commerce Advisory Committee (CECAC) to work with the Center for Climate Strategies on a comprehensive set of recommendations for state energy policy. Representatives from industry, government, environmental groups, academia, agriculture, forestry, coastal interests, real estate, tourism, banking and insurance comprise the CECAC.

Tennessee **Governor Phil Bredesen** proposed the Volunteer State Solar Initiative, a comprehensive solar-energy and economic development program focused on job creation, education, renewable-power production and research, and consisting of two related projects: The Tennessee Solar Institute, which will focus on basic science and industry partnerships; and the West Tennessee Solar Farm, which will serve as a demonstration tool for educational, research and economic-development purposes in partnership with the Tennessee Valley Authority (TVA).



GOVERNOR PHIL BRESEDEN



GOVERNOR TIM KAINE



GOVERNOR CHARLIE CRIST

Health and Human Services

Implementing Effective Strategies for a Healthy South

In a landmark achievement, Virginia **Governor Tim Kaine** helped pass a groundbreaking law that prohibits smoking in virtually all Virginia restaurants and bars. Citing the undeniable dangers of second-hand smoke, the law is considered a reasonable and necessary public health measure that aims to make Virginia's restaurants safer for both patrons and employees. According to the Virginia Department of Health, second-hand smoke is responsible for an estimated 1,700 deaths per year in the Commonwealth.

Kentucky **Governor Steve Beshear** is committed to providing affordable, accessible health care to all Kentuckians, and ensuring that all eligible children are enrolled in the Kentucky Children's Health Insurance Program (KCHIP). The Beshear Plan intends to dramatically cut the number of children without health coverage by removing barriers to enrollment, retaining more children once they are enrolled and

significantly increasing education about and outreach to the program. The plan aims to enroll over 35,000 children by FY2010.

Providing Florida's uninsured with affordable health and dental care has been a top goal of **Governor Charlie Crist**, who worked hard to implement "The Florida Discount Drug Card," which already has reduced prescription drug costs for seniors and working families. The Governor's "Cover Florida" plan allows the state to negotiate with health insurers to develop affordable health coverage for uninsured Floridians ages 19 to 64, providing affordable options to Florida's 3.8 million uninsured individuals.



GOVERNOR STEVE BESHEAR

2008-09

2008-09 FINANCIAL STATEMENT

2008-09 EXECUTIVE COMMITTEE

Virginia

Governor Timothy M. Kaine
Chairman

Florida

Governor Charlie Crist
First Vice Chairman

North Carolina

Governor Beverly Eaves Perdue
Second Vice Chairman

West Virginia

Governor Joe Manchin III
Immediate Past Chairman

Georgia

Governor Sonny Perdue

Mississippi

Governor Haley Barbour

Arkansas

Governor Mike Beebe

SGA STAFF

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Executive Director

Liz Purdy Porter, CMP, CMM

Director of Operations and
Conferences

Jennifer P. Schwartz

Director of Federal Policy

Charlotte S. Cole

Director of Communications and
Marketing

Brendan Costigan

Program Coordinator

Katy Dow

Communications Coordinator

KiKi Hairston

Operations Coordinator

BALANCE SHEET

Accounts Receivable	692
A/R Granting Agency	(612,826)
Advances, Deposits & Prepaids	6,850
Cash & Investments	1,330,416
Total Assets	\$ 725,132
Accrued Leave	2,469
Total Liabilities	\$ 2,469
Fund Balance — Beginning July 1, 2008	1,152,711
Excess of Revenues over Expenditures	38,888
Fund Balance — Ending June 30, 2009	1,191,599
Liabilities and Fund Balance	\$ 1,194,068

REVENUE AND EXPENDITURES

JULY 1, 2008 - JUNE 30, 2009

REVENUE

SGA Dues	392,769
CSG Pass-through Dues	260,626
Interest	33,474
Grants & Conferences	1,523,104
Total Revenue	\$ 2,209,973

EXPENDITURES

Personnel	585,574
General Office	34,035
Equipment	7,450
Occupancy	115,196
Travel	27,730
Consultants	10,127
Indirect Cost Share	15,279
Capital Improvements	79,952
Soul of the South Development	61,100
SGA Corporate Portal	30,000
Annual Meeting 2008	826,360
Annual Meeting 2009	222,218
75th Anniversary	151,500
Annual Meeting 2010	4,565
Total Expenditures	\$ 2,171,085
Revenue over(under) Exp.	\$ 38,888

This report was compiled by SGA from reports received from
The Council of State Governments, through June 30, 2008.
An audit will be conducted in September 2008.

SGA CORPORATE AFFILIATES PROGRAM

MEMBERS 2009

SGA is uniquely positioned to create and foster collaboration and original approaches to problem-solving among Governors and strategic partners. Through our Corporate Affiliates Program (CAP), SGA brings together the inspiration, innovation and experience of Southern business leaders to exchange ideas, share perspectives and identify new resources and tools for continued regional growth and prosperity. SGA's Web site provides CAP members with an additional venue for fostering and sharing their regional involvement.

Founder

Centene
Northrop Grumman
Novo Nordisk

Platinum

The Alliance of Automobile
Manufacturers
American Electric Power
Duke Energy
Norfolk Southern Corporation
Southern Company

Gold

AGL Resources
Altria Corporate Services
AT&T
Dominion
GlaxoSmithKline
Novartis
State Farm

Silver

Amerigroup Corporation
Amerihealth Mercy
Anheuser Busch
Apple Inc.
Capital One
Chevron
Comcast
Eastman Chemical Company
General Electric
Intuit
JPMorganChase
Koch Companies
Public Sector, LLC
Eli Lilly & Co.
Takeda Pharmaceuticals
Terre Star Networks
Toyota

The Travelers Companies, Inc.
Verizon
Virginia Tourism Corporation
Volkswagen
WeatherPredict Consulting

Bronze

Accenture LLP
American Petroleum Institute
Amgen
Arch Coal, Inc.
Astra Zeneca Pharmaceuticals
Bayer
Boehringer Ingelheim
Citigroup
Colonial Pipeline
Corrections Corporation of
America
CSX Transportation
Daiichi Sankyo
Daimler
Dewberry & Davis LLC
Exxon Mobil Corporation
Golden Living
Jackson Kelly
Johnson Controls
Johnson & Johnson
Maximus
Motorola
National Rural Electric
Cooperative Association
Perdue Farms
Pratt & Whitney
Rocketdyne, Inc.
Sanofi-Aventis
Shell Oil Company
Spectra Energy
Teva Pharmaceuticals
Thompson Hospitality

Supporter

Carilion Clinic
Edison Electric Institute
International Council of
Shopping Centers
Nuclear Energy Institute
PhRMA

Special thanks to the underwriters of Governor Kaine's Climate Initiative:

- ◆ Merck Family Fund
- ◆ Mertz Gilmore Foundation
- ◆ Rockefeller Brothers Fund
- ◆ Turner Foundation, Inc.

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PHOTO CREDITS:

Courtesy of West Virginia Department of Commerce:
Inside front cover—inset photo (far left)
Page 8—inset photo (far left)

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Inside front cover—inset photo (2nd from left)
Page 7—inset photos (1st and 3rd from right)

Courtesy of Missouri Department of Economic Development:
Page 8—inset photo (3rd from left)
Page 9—inset photos (1st, 2nd, 3rd from right)

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SGA 2010 ANNUAL MEETING AUGUST 27-30 IN ALABAMA

2010